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17

# ANNUAL REPORT



Russian International  
Affairs Council





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## ABOUT RIAC

The non-profit partnership Russian International Affairs Council (RIAC) is a membership-based Russian non-profit organization. The partnership was established by a resolution of its founders in accordance with presidential decree NO. 59-rp "On the establishment of the non-profit partnership Russian International Affairs Council" dated 2 February 2010.

## RIAC MISSION

IS TO FACILITATE  
RUSSIA'S PROSPERITY  
THROUGH  
INTEGRATION  
INTO THE GLOBAL  
COMMUNITY.

RIAC SERVES AS A  
LINK BETWEEN THE  
STATE, ACADEMIC  
COMMUNITY,  
BUSINESS, AND  
CIVIL SOCIETY TO  
PROVIDE SOLUTIONS  
TO FOREIGN POLICY  
ISSUES.

## RIAC FOUNDERS



Ministry of Foreign Affairs of the  
Russian Federation  
[www.mid.ru](http://www.mid.ru)



Ministry of Education and Science  
of the Russian Federation  
[mon.gov.ru](http://mon.gov.ru)

## RIAC LEADERSHIP

### Sergey Lavrov

Minister of Foreign  
Affairs of the Russian  
Federation, Chairman  
of the Board of Trustees

### Igor Ivanov

President of the  
Russian International  
Affairs Council  
(RIAC), Professor of  
MGIMO-University,  
RAS Corresponding  
Member

### Andrey Kortunov

Director General of the  
Russian International  
Affairs Council (RIAC)

The **General Meeting** is the supreme governing body of the partnership. The key function of the General Meeting is to ensure compliance with the goals of the Partnership. The General Meeting includes 158 members of the Council.

The **Board of Trustees** is a supervisory body of the Partnership that monitors the activities of the Partnership and their compliance with the statutory goals.

The **Presidium** of the Partnership is a permanent collegial governing body of the Partnership that consists of not less than five and no more than fifteen members, including the President and the Director General of the Partnership, who have a vote in the decision-making process. The President of the Partnership chairs the work of the Presidium. The members of the Presidium have a renewable four-year term of office.

The main task of the RIAC **Scientific Council** is to formulate sound recommendations for making strategic decisions in RIAC expert, research, and publishing activities.

The **Vice-Presidency** was introduced to achieve the goals of the Partnership in cooperation with government bodies and local governments of the Russian Federation and foreign states, international organizations, and Russian and foreign legal entities. The candidate for Vice-President is approved by the RIAC Presidium for a one-year term.

**RIAC Corporate Members.** According to the Charter, legal citizens of the Russian Federation or entities established in accordance with Russian legislation that support the Council's aims may become its members. The Council now has 13 Corporate Members and 11 Universities.



Russian Academy of Sciences  
[www.ras.ru](http://www.ras.ru)



Russian Union of Industrialists  
and Entrepreneurs  
[www.rspp.ru](http://www.rspp.ru)



Interfax International  
Information Group  
[www.interfax.ru](http://www.interfax.ru)

**Alexander Dzasokhov**

Deputy Chairman,  
Commission of the Russian  
Federation for UNESCO,  
Member of the Board  
of Trustees, RIAC Vice-  
President

**Georgy Mamedov**

Ambassador  
Extraordinary and  
Plenipotentiary of the  
Russian Federation,  
RIAC Vice-President

**Mikhail Margelov**

Vice-President,  
"Transneft" PJSC,  
Member of the Board  
of Trustees, RIAC Vice-  
President

**Vyacheslav Trubnikov**

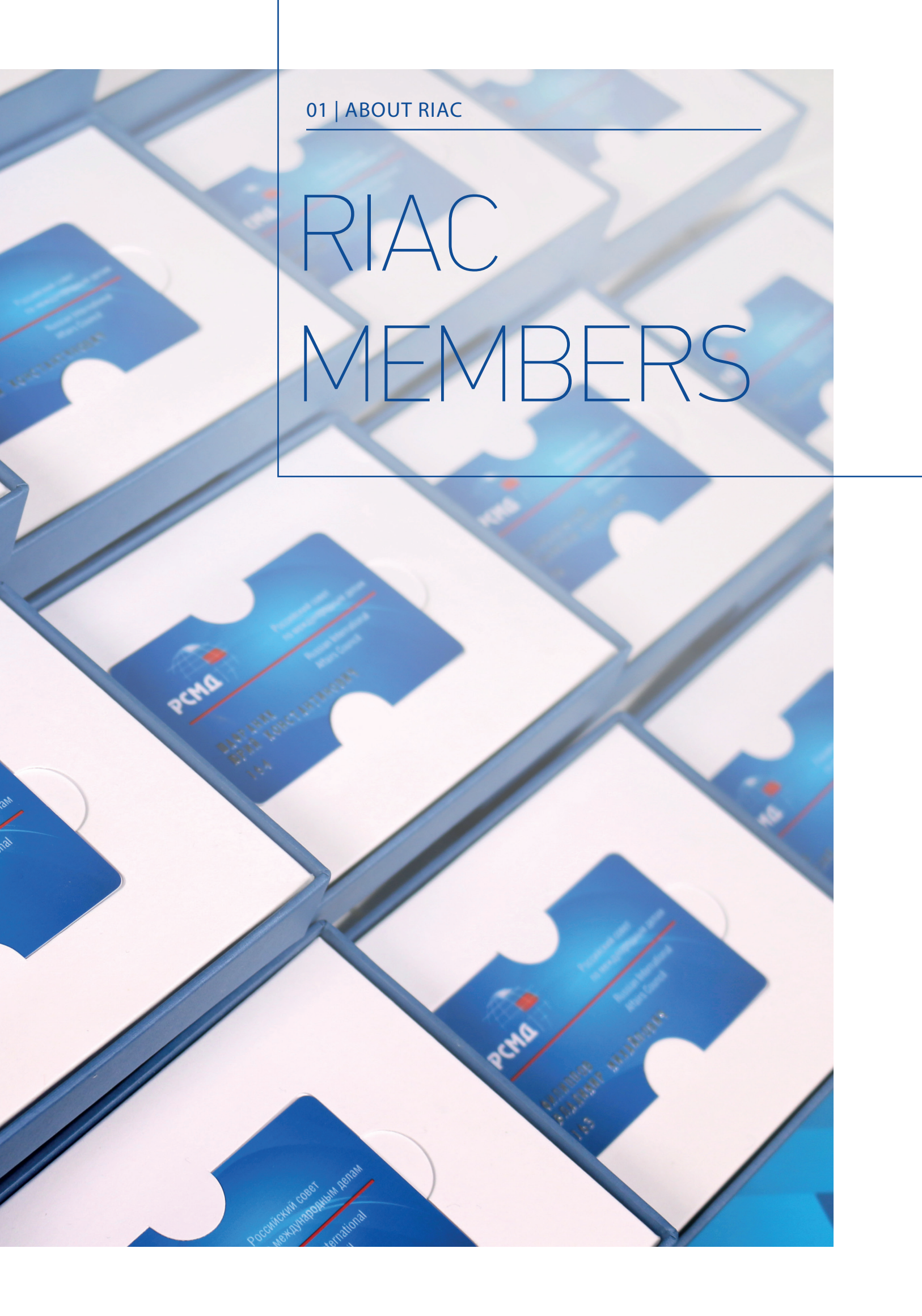
Member of IMEMO  
Directorate, Army General,  
Russian Ambassador  
Extraordinary and  
Plenipotentiary, RIAC Vice-  
President







# RIAC MEMBERS



# RIAC MEMBERS

## A

- 01 **Eugeny Abov**  
Deputy Director General of Federal State Budget Institution "Rossiyskaya Gazeta"
- 02 **Anatoly Adamishin**  
Honorary President of the Non-Governmental Organization "Association of Euro-Atlantic Cooperation", Ambassador Extraordinary and Plenipotentiary of the Russian Federation
- 03 **Dmitry Afanasiev**  
Chairman of the Partners Committee of Egorov, Puginsky, Afanasiev and Partners Law Firm
- 04 **Sergey Afontsev**  
RAS Corresponding Member IMEMO Department Head, Professor of MGIMO University
- 05 **Aleksandr Aksenonok**  
Ambassador Extraordinary and Plenipotentiary of the Russian Federation, RIAC vice-president
- 06 **Vagit Alekperov**  
President of PJSC "LUKOIL"
- 07 **Anatoly Aleksandrov**  
Rector of Bauman Moscow State Technical University
- 08 **Olga Alekseeva**  
Editor-in-Chief of Gazeta.ru
- 09 **Anatoly Antonov**  
Ambassador Extraordinary and Plenipotentiary of the Russian Federation to the United States of America
- 10 **Aleksey Arbatov**  
Head of the Center for International Security of IMEMO, RAS Full Member
- 11 **Aleksandr Avdeev**  
Ambassador Extraordinary and Plenipotentiary of the Russian Federation to the Holy See and Russian Federation Representative to the Sovereign Military Order of Malta
- 12 **Petr Aven**  
Chairman of the Board of Directors of ABH Holdings S.A., Member of the Board of Directors of "Alfa-Bank"

## B

- 13 **Vladimir Baranovsky**  
Director of Center of the Situational Analysis at RAS, Member of the Directorate of IMEMO RAS, RAS Full Member

- 14 **Yury Baturin**  
Chief Research Fellow of the RAS Vavilov Institute of Natural History and Technology, RAS Corresponding Member
- 15 **Aleksandr Belonogov**  
Ambassador Extraordinary and Plenipotentiary of the Russian Federation
- 16 **Roman Berdnikov**  
First Deputy General Director, PJSC ROSSETI
- 17 **Aleksandr Bessmertnykh**  
President of the International Foreign Policy Association, Chairman of the Global Council of Foreign Ministers of Foreign Affairs, President of the Alumni Association of MGIMO-University
- 18 **Victor Blazheev**  
Rector of the Kutafin Moscow State Law Academy
- 19 **Mikhail Bogdanov**  
Deputy Foreign Minister of the Russian Federation, Special Presidential Representative on the Middle East and Africa
- 20 **Nikolay Borduzha**  
Ambassador Extraordinary and Plenipotentiary of the Russian Federation
- 21 **Sergey Borisov**  
Chairman of the Board of Trustees of the Nationwide Non-Governmental Organization of Small and Medium-Sized Business "OPORA RUSSIA"
- 22 **Sergey Brilev**  
Deputy Director, TV Channel "Rossiya", Manager and Presenter of "News on Saturday with Sergey Brilev"
- 23 **Evgeny Buzhinsky**  
Chairman of PIR Center, Lieutenant-General, RIAC vice-president

## C

- 24 **Artur Chilingarov**  
State Duma Deputy, President of Interregional Public Organization "Association of Polar Explorers"
- 25 **Vladimir Chizhov**  
Permanent Representative of the Russian Federation to the European Union
- 26 **Vladimir Chkhikvadze**  
Ambassador Extraordinary and Plenipotentiary of the Russian Federation

27 **Aleksandr Chubaryan**

Director of the RAS Institute of General History, RAS Full Member

28 **Evgeny Chuprunov**

Rector of the Lobachevsky State University of Nizhny Novgorod

D

29 **Vladimir Davydov**

Director of the RAS Institute of Latin America, RAS Corresponding Member

30 **Oleg Demchenko**

First Vice-President – General Designer of PJSC "Irkut" Corporation, General Director-General Designer of JSC Yakovlev Design Bureau

31 **Andrey Denisov**

Ambassador Extraordinary and Plenipotentiary of the Russian Federation to the People's Republic of China

32 **Vladimir Dmitriev**

Co-chairman of the Russian-Italian Forum-Dialog for Civil Society Communities

33 **Leonid Drachevsky**

Executive Director, Gorchakov Foundation for Public Diplomacy Support, Ambassador Extraordinary and Plenipotentiary of the Russian Federation

34 **Sergey Dubinin**

Member of Supervisory Council, Member of the Staff and Compensation Committee at PAO "VTB Bank"

35 **Aleksandr Dynkin**

President of IMEMO, RAS Full Member

36 **Aleksandr Dzasokhov**

Deputy Chairman, Commission of the Russian Federation for UNESCO

E

37 **Aleksey Egorov**

Deputy Director General, Communications and Government Relations PAO "Severstal", member of the council of directors of "Silovoy Mashiny"

F

38 **Mikhail Fedotov**

Advisor to the President of Russia, Chairman of the Council at the RF President for Development of Civil Society and Human Rights

39 **Vladimir Filippov**

Rector of Peoples' Friendship University of Russia

G

40 **Vladislav Fronin**

Editor-in-Chief of "Rossiyskaya Gazeta" daily

41 **Andrey Fursenko**

Aide to the President of the Russian Federation

42 **Eduard Galazhinsky**

Rector of Tomsk National Research State University

43 **Filaret Galchev**

Chairman of the Board of "EUROCEMENT" Group Holding

44 **Valery Garbuzov**

Director of RAS Institute of U.S. and Canadian Studies

45 **Evgeny Gavrilenko**

"Matrix Capital" Partner, Professor at Higher School of Economics

46 **Herman Gref**

President, Chairman of Sberbank of Russia Board of Directors

47 **Vladimir Grigoryev**

Deputy Director of the Federal Agency on Media and Mass Communications

48 **Ruslan Grinberg**

Academic Director of the RAS Institute of Economics, RAS Corresponding Member

49 **Aleksey Gromyko**

Director of the RAS Institute of Europe, RAS Corresponding Member

50 **Mikhail Gusman**

First Deputy Director General of TASS Information Agency

I

51 **Vitaly Ignatenko**

President of World Russian Press Foundation (WARP Foundation)

52 **Vladislav Inozemtsev**

Founder and Director, Centre for Post-Industrial Society Studies

53 **Sergey Ivanets**

Rector of the Far Eastern Federal University (2012–2016)



# RIAC MEMBERS

## 54 Igor Ivanov

President of Russian International Affairs Council (RIAC), Professor of MGIMO-University, RAS Corresponding Member, Ambassador Extraordinary and Plenipotentiary of the Russian Federation

## 55 Gleb Ivashentsov

Ambassador Extraordinary and Plenipotentiary of the Russian Federation, RIAC vice-president

## 56 Pavel Kadochnikov

President of the Centre for Strategic Research Foundation

## 57 Sergey Karaganov

Dean of the Department of World Economics and World Politics, Higher School of Economics, Honorary Chairman of the Presidium of the Council for Foreign and Defense Policy

## 58 Grigory Karasin

State Secretary, Deputy Minister of Foreign Affairs of the Russian Federation

## 59 Ulvi Kasimov

Chairman of the Board of Directors of "IQ One" company

## 60 Sergey Katyrin

Chairman of the Management Board, President of the Chamber of Commerce and Industry of the Russian Federation

## 61 Vladimir Kazimirov

Ambassador Extraordinary and Plenipotentiary of the Russian Federation

## 62 Irina Khaleeva

Doctor of Pedagogical Sciences, Professor, Member of the Russian Academy of Education

## 63 Anton Khlopkov

Director of the Center for Energy and Security Studies, Editor-in-Chief of "Nuclear Club" Journal, Member of Advisory Board of the Russian Security Council

## 64 Aleksandr Khlunov

General Director of the Russian Scientific Fund

## 65 Victor Khristenko

EAEU Business Council President

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## 73 Mikhail Konarovsky

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## 80 Elena Kudryashova

Rector of the Lomonosov Northern (Arctic) Federal University

## 81 Anatoly Kulikov

General of the Army

K



82 **Aleksey Kuzmichev**

Member of the Supervisory Council, "Alfa Group" Consortium

83 **Yaroslav Kuzminov**

Rector of the National Research University Higher School of Economics

L

84 **Sergey Lavrov**

Minister of Foreign Affairs of the Russian Federation, Chairman of RIAC Board of Trustees

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Chairman of the Executive Committee – Executive Chairman of the CIS, Ambassador Extraordinary and Plenipotentiary of the Russian Federation, General of the Army

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Editor-in-Chief of "Russia in Global Affairs" magazine, Chairman of the Presidium of the Council for Foreign and Defense Policy

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Director of RAS Institute for Far Eastern Studies

M

90 **Ziyavudin Magomedov**

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Vice-Rector for General Affairs and Corporate Relations of MGIMO-University

92 **Georgy Mamedov**

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Rector of the Russian Federation Presidential Academy of National Economy and Public Administration

95 **Andrey Melville**

Dean of Social Sciences Department at Higher School of Economics, Professor

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Ambassador Extraordinary and Plenipotentiary of the Russian Federation to France and the Principality of Monaco

97 **Dmitry Mezentsev**

Deputy Chairman of the Board of the "Centre for Strategic Research" Foundation, member of the Council of the Federation of the Federal Assembly of the Russian Federation, Ambassador Extraordinary and Plenipotentiary of the Russian Federation, Chairman of the Society for Russia-China Friendship

98 **Evgenia Mikhaylova**

Rector of the North-Eastern Federal University

99 **Svetlana Mirnyuk**

Head of Marketing and Business Development at "PricewaterhouseCoopers"

100 **Andrey Molchanov**

Chairman of the Strategy and Investment Committee at PJSC LSR Group

101 **Igor Morgulov**

Deputy Foreign Minister of the Russian Federation

102 **Igor Morozov**

Senator, Member of the Council of the Federation Committee for Foreign Affairs

103 **Farit Mukhametshin**

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N

104 **Vitaly Naumkin**

Academic Director of RAS Institute for Oriental Studies, RAS Full Member

105 **Aleksandr Nekipelov**

Director of Moscow School of Economics at Lomonosov Moscow State University, RAS Full Member

106 **Vyacheslav Nikonov**

Chairman of the Duma's Committee on Education, Chairman of the Management Board of "Russkiy Mir" Foundation, Dean of Public Administration Faculty of Lomonosov Moscow State University

# RIAC MEMBERS

O

## 107 Armen Oganessian

Editor-in-Chief of "International Affairs" Journal

## 108 Yury Osipov

RAS Full Member

## 109 Aleksey Ostrovsky

Governor of the Smolensk Region

P

## 110 Aleksandr Panov

Head of Diplomacy Department at MGIMO-University, Chief Research Fellow of the Institute for U. S. and Canadian Studies, Ambassador Extraordinary and Plenipotentiary of the Russian Federation

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President of Russian State University for the Humanities, RAS Corresponding Member

## 113 Yury Pivovarov

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## 114 Sergey Plekhanov

Chairman of the Committee for International Ties of the Moscow Branch of the Russian Writers' Union

## 115 Ivan Polyakov

Director General of Interstate Corporation for Development

## 116 Veniamin Popov

Ambassador Extraordinary and Plenipotentiary of the Russian Federation, Director of MGIMO Center for Partnership of Civilizations

## 117 Sergey Prikhodko

Deputy Prime Minister of the Russian Federation, Chief of Staff of the Government Executive Office

## 118 Ruslan Pukhov

Director of the Center for Analysis of Strategies and Technologies

## 119 Aleksey Pushkov

Member of the Committee on Defense and Security, Council of Federation of the Federal Assembly of the Russian Federation

R

## 120 Grigory Rapota

State Secretary of the Union State of Russia and Belarus

## 121 Sergey Razov

Ambassador Extraordinary and Plenipotentiary of the Russian Federation in the Italian Republic and in the Republic of San Marino

## 122 Sergey Rogov

Academic Director of the RAS Institute for U.S. and Canadian Studies, RAS Full Member

S

## 123 Sergey Ryabkov

Deputy Minister of Foreign Affairs of the Russian Federation

## 124 Viktor Sadovnichy

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Councilor of RAS, RAS Corresponding Member

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President of the Russian Union of Industrialists and Entrepreneurs

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## 132 Margarita Simonyan

Editor-in-Chief of International News Agency "Rossiya Segodnya", Editor-in-Chief of "Russia Today" TV channel

<sup>133</sup> **Nikolay Skvortsov**

Dean of the Faculty of Sociology of St. Petersburg State University, Professor, Chairman of the board of the International Public Fund "Russian Peace Foundation"

<sup>134</sup> **Leonid Slutsky**

Chairman of the Committee on International Affairs of the State Duma of Russia

<sup>135</sup> **Valentin Sobolev**

Colonel General

<sup>136</sup> **Nikolay Spassky**

Deputy Director General, Director of International Affairs Department, "Rosatom" State Company, Ambassador Extraordinary and Plenipotentiary of the Russian Federation

<sup>137</sup> **Petr Stegny**

Ambassador Extraordinary and Plenipotentiary of the Russian Federation

<sup>138</sup> **Sergey Stepashin**

Chairman of the Imperial Orthodox Palestine Society, President of the Russian Association for International Cooperation

**T**

<sup>139</sup> **Valentina Tereshkova**

State Duma Deputy, Deputy Chair of the State Duma Committee for Federal Organization and Local Government, Cosmonaut

<sup>140</sup> **Ivan Timofeev**

RIAC Director of Programs

<sup>141</sup> **Valery Tishkov**

Director of the RAS Miklukho-Maklai Institute of Ethnology and Anthropology, RAS Full Member

<sup>142</sup> **Boris Titov**

Presidential Commissioner for Entrepreneurs' Rights

<sup>143</sup> **Vladimir Titov**

First Deputy Foreign Minister of the Russian Federation

<sup>144</sup> **Anatoly Torkunov**

Rector of MGIMO-University, RAS Full Member, Ambassador Extraordinary and Plenipotentiary of the Russian Federation

<sup>145</sup> **Aleksandr Torshin**

Deputy Chairman of the Central Bank of the Russian Federation

<sup>146</sup> **Dmitry Trenin**

Director of the Carnegie Moscow Center

<sup>147</sup> **Vyacheslav Trubnikov**

Member of the Board of Directors of the IMEMO, General of the Army, Ambassador Extraordinary and Plenipotentiary of the Russian Federation

**U**

<sup>148</sup> **Yury Ushakov**

Aide to the President of the Russian Federation, Ambassador Extraordinary and Plenipotentiary of the Russian Federation

**V**

<sup>149</sup> **Evgeny Vaganov**

Rector of Siberian Federal University, RAS Full Member

<sup>150</sup> **Aleksey Vasilyev**

Honorary President of the RAS Institute for African Studies, RAS Full Member

<sup>151</sup> **Evgeny Vinokurov**

Director of the Center for Integration Studies at the Eurasian Development Bank

<sup>152</sup> **Stanislav Voskresensky**

Acting Governor of Ivanovo Region

<sup>153</sup> **Fyodor Voitolovsky**

RAS Corresponding Member, Doctor of Political Science, RAS Professor, IMEMO RAS Acting Director

**Y**

<sup>154</sup> **David Yakobashvili**

President of the Russian-American Council of Business Cooperation

<sup>155</sup> **Igor Yurgens**

President of the All-Russian Insurance Association, Member of the Board of the Russian Union of Industrialists and Entrepreneurs

**Z**

<sup>156</sup> **Andrey Zagorsky**

Director of IMEMO RAS Department of Disarmament and Conflict Resolution

<sup>157</sup> **Yury Zubakov**

Ambassador Extraordinary and Plenipotentiary of the Russian Federation

<sup>158</sup> **Vitaly Zhurkin**

Director Emeritus of the RAS Institute of Europe, RAS Full Member

<sup>159</sup> **Pavel Zenkovich**

State Secretary–Deputy Minister of education and science of the Russian Federation

# RIAC CORPORATE MEMBERS

## CORPORATIONS



"Alfa Group" Consortium  
[www.alfagroup.ru](http://www.alfagroup.ru)



"Summa" Group  
[www.summagroup.ru](http://www.summagroup.ru)

"Expertica" Company



"EUROCEMENT" Group  
[www.eurocement.ru](http://www.eurocement.ru)



Federal Grid Company  
of Unified Energy System  
[www.fsk-ees.ru](http://www.fsk-ees.ru)



PJSC "Irkut" Corporation  
[www.irkut.com](http://www.irkut.com)



PAO "LUKOIL"  
[www.lukoil.ru](http://www.lukoil.ru)



Omsk Production Association  
named after A.S. Popov  
[www.relero.ru](http://www.relero.ru)



PJSC "Transneft"  
[www.transneft.ru](http://www.transneft.ru)



**Ростех**  
Russian Technologies  
State Corporation  
[www.rostec.ru](http://www.rostec.ru)



**SFERIQ**  
IQ One  
[www.igone.ru](http://www.igone.ru)



PJSC "ROSSETI"  
[www.rosseti.ru](http://www.rosseti.ru)



PAO "Severstal"  
[www.severstal.ru](http://www.severstal.ru)

UNIVERSITIES



Immanuel Kant Baltic Federal  
University  
[www.kantiana.ru](http://www.kantiana.ru)



MGIMO-University  
[www.mgimo.ru](http://www.mgimo.ru)



Lobachevsky State University  
of Nizhny Novgorod  
[www.unn.ru](http://www.unn.ru)



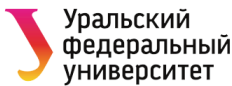
Lomonosov Northern (Arctic)  
Federal University  
[www.narfu.ru](http://www.narfu.ru)



Saint Petersburg State University  
[www.spbu.ru](http://www.spbu.ru)



North-Eastern Federal University  
in Yakutsk  
[www.s-vfu.ru](http://www.s-vfu.ru)



Yeltsin Ural Federal University  
[www.urfu.ru](http://www.urfu.ru)



Siberian Federal University  
[www.sfu-kras.ru](http://www.sfu-kras.ru)



Tomsk State University  
[www.tsu.ru](http://www.tsu.ru)



Russian State University  
for the Humanities  
[www.rsuh.ru](http://www.rsuh.ru)



Moscow State Linguistic University  
[www.linguanet.ru](http://www.linguanet.ru)



# RIAC PROJECT WORK







## 02

RIAC  
PROJECT  
WORK

**The project work of the non-profit partnership Russian International Affairs Council (RIAC) is aimed at supporting practical research in the area of world politics and international relations in order to implement Russia's foreign policy interests and form mechanisms for their promotion.**

Over the six years of work, RIAC has formed a significant portfolio of bilateral, regional, functional, educational, and informational projects covering almost all the issues of international relations.

In 2017, the Council held over 100 events, involving experts from Asia, Europe, and America. The Third International Conference "Russia and China: Taking on a New Quality of Bilateral Relations," the Third International Conference "Managing Migrant Integration: The European and Russian Contexts," the International Conference "Strategic Visions of Russia-India Relations and Changes in the World Order," and seminars on Russia-EU-US trilateral relations and prospects for a new security architecture in the Middle East and North Africa were among the largest and most significant expert meetings. One of the results of RIAC project activity in 2017 was the publication of 37 printed materials on a wide range of international problems. Among them were an anthology "The Evolution of the Post-Soviet Space: the Past, the Present, and the Future" and a collection of educational programs "Globalization 2.0." Releasing joint reports and policy briefs with foreign partners was a distinctive feature of the Council's publishing program in 2017. Six joint materials were published in cooperation with such partner organizations such as Fudan University (China), the Vivekananda International Foundation (India), the Indian Council of World Affairs (Gateway House, India), the Royal United Services Institute (RUSI, UK), the Center for Strategic and International Studies (CSIS, USA), and the EastWest Institute (EWI, USA).

In 2017, RIAC had fruitful cooperation with the Center for Strategic Research (CSR). At the end of

June 2017, the organizations presented a joint report "Theses on Russia's Foreign Policy and Global Positioning." The document was the result of serious analytical work carried out by the staff and experts of the Council. Thirty interviews with members of RIAC were conducted within the framework of the project, involving prominent diplomats, key researchers on foreign affairs, media leaders, and business representatives. A series of situational analyses with the participation of RIAC experts and staff was another part of the project. It should be noted that in 2012, RIAC launched its project activity by presenting "Theses on Russia's Foreign Policy (2012-2018)."

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Also, in cooperation with CSR the Council prepared a report "Proposals for Russia's Migration Strategy through 2035" that received a strong reaction in the expert community and the media.

In May 2017, RIAC successfully launched a new version of its website. The modern design and user-friendly interface of the updated website, combined with the increased quantity of content, boosted the number of website visitors, bringing it close to 2 million people per year. At the same time, the share of the foreign audience of the Internet portal reached 40%.

The majority of the Council's public events are broadcast online on the website. In fact, online broadcasts have become an established format for providing information support for RIAC events.

In 2017, RIAC significantly expanded its public





activities on various international relations issues. In February, RIAC and the Fyodor Dostoevsky Library launched Urban Breakfasts "Urbi et Orbi" — expert meetings aimed at extensive public discussion on Russia's foreign policy and global development. Also, the Museum of Modern History hosts monthly RIAC lectures. The Council's website regularly broadcasts webinars — open seminars with the participation of experts on foreign affairs.

In 2017, RIAC continued its educational projects. The Council held the third joint School with the Eurasian Economic Commission (EEC). It was marked the participation of young researchers, experts, and journalists from the EAEU states and other foreign countries. RIAC is also actively developing its internship program. In 2017, 55 students and young specialists from Russia and foreign countries interned at RIAC.

In 2017, RIAC published another report "Digital Internationalization of Universities." The report provides a comprehensive analysis of the strengths and weaknesses of the English-language websites of Russian universities. The results of the study are presented in a ranking that annually includes new universities. The practical benefit of the study was noted by representatives of the academic environment in Russia and abroad.

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During the year, the Council published six teaching and learning materials that formed the basis for many educational programs in Russian universities.

Eleven universities are among the corporate

members of the Council. In addition, RIAC is actively developing close partnerships with other leading universities in Russia, the EAEU countries, and Europe. An example of such cooperation was the third joint RIAC–EEC international school for young international scholars, as well as a joint RIAC and Venice International University project "Globalization 2.0: New Approaches to Research and Teaching" that resulted in a compendium of Russian and Italian curricula and courses on globalization issues.







# REGIONAL AND BILATERAL PROJECTS





## EURO-ATLANTIC REGION

Since the very beginning, Europe and North America have remained among the main tracks of the Council's work. 2017 was marked by a vast agenda of bilateral and multilateral meetings. Regardless of the complicated Russia-US and Russia-EU relations at the official level, the Council was actively interacting with American and European think-tanks.



The cooperation between RIAC and the Center for Strategic and International Studies (CSIS) resulted in the joint report "A Roadmap for US-Russia Relations", which analyzes prospects for cooperation between the countries in a number of key areas. The presentation of the document was held in Moscow and Washington, D.C. and aroused considerable interest in the expert community and the media.

In May 2017, RIAC co-organized one of the sessions of the international conference "Fort Ross Dialogue," which was held in Russia, in the historic city of Izborsk, for the first time. In July, a meeting on "Security issues in Russia-US relations in the 20-year perspective" with experts from RAND Corporation, one of the oldest American research centers, was held. Covering the agenda of Russia-US relations in the media, RIAC held a series of thematic round tables at the international news agency "Rossiya Segodnya" that attracted considerable attention from the press.

On the British track, cooperation between RIAC and the Royal College of Defense Studies (RCDS) developed productively as well. The joint work of the two centers resulted in the report "Defining Dialogue: How to Manage Russia-UK Security Relations", presented in London and Moscow.

Working on the European track, the Council held a number of bilateral and multilateral events. RIAC representatives took part in Moscow and Istanbul meetings of the working group of the project "Building a Greater Europe: How to Avoid the New Arms Race of Russia and the West".

In 2017, RIAC continued the tradition of "ambassadorial seminars" with the representative offices of the presiding countries in the Council of the EU. Together with the Estonian embassy, RIAC organized meetings of European ambassadors with Russian diplomats and experts to discuss the issues of bilateral and Russia-EU relations.

In total, the Council has held over a dozen meetings with EU representatives in various formats, both in Moscow and in a number of European capitals — Paris, Berlin, Warsaw. Together with the European Commission Delegation in Russia, RIAC held seminars on the agendas of both bilateral and trilateral relations among Russia-EU-US and Russia-EU-China. In September 2017, RIAC organized and hosted a meeting for the Munich Young Leaders.

On the Italian track, RIAC held the second international seminar on the analysis of relations between Russia and the EU in cooperation with

the Institute for International Political Studies (ISPI) in October 2017, in Rome. The event focused on discussing the prospects for relations in the light of internal political changes after elections in most European countries are held, and analysis of the political situation in Russia before the elections of 2018.

The German track of the Council's work was actively developing in 2017. In May 2017, Saint Petersburg hosted the 165th Bergedorf Round Table "Russia and Europe: Friends, Foes, or None of the Above?". The event was organized by the Koerber Foundation in partnership with RIAC. Traditionally, the event was attended by major politicians, diplomats, and leading experts on various international relations issues from the EU, Russia, Ukraine, and the United States.

The fifth and sixth meetings of the Russian-German working group on bilateral relations were held in Berlin and Hamburg as part of the joint project "German-Russian International Dialogue" (GRID) by RIAC and the Koerber Foundation (Federal Republic of Germany).

2017 saw two meetings of the Younger Generation Leadership Network (YGLN) that discussed security issues. The Group was created by the European Leadership Network (ELN), the Nuclear Threat Initiative (NTI), and the Russian International Affairs Council (RIAC) in 2014 and is aimed at concentrating efforts on developing measures to ensure Euro-Atlantic security. It involves talented young experts, journalists, and business representatives from Russia, the United States, EU countries, Ukraine, and Turkey. The key objective of the meetings is sharing the views, reaching mutual understanding between leaders of the younger generation, and a cooperative approach to solving security issues.

## PROJECTS

- Russia and Euro-Atlantic Community
- Russia and EU: Partnership Opportunities and Building a Think Tank Network
- Future of Greater Europe
- Russia and the US: Problems in Bilateral Relations, Regional and Global Challenges
- Strategic Stability and Reducing the Risk of Nuclear Threat
- German-Russian International Affairs Dialog (GRID)
- A New Agenda for Russia-UK Relations
- Russia and France: a New Agenda
- Russia-Italy Relations: Bilateral Cooperation and Regional Context
- Russia and Mexico: New Bilateral Relations

## PUBLICATIONS

1. *Deriglazova L. Social Europe and EU Social Policy / Teaching Materials. RIAC 2017. No. 7 (in Russian)*
2. *Ivanov I. European Vector of Russia's Foreign Policy. Moscow, RIAC 2017. (in Russian)*
3. *Ivanov I., Kortunov A., Olikier O. The CSIS-RIAC Report – A Roadmap for US – Russia Relations. 2017. No. 30*
4. *Kortunov A., Lain S. Defining Dialogue: How to Manage Russia-UK Security Relations / RIAC Reports. 2017. No. 32*
5. *"Managing the Cold Peace between Russia and the West". 5th Position Paper of Task Force on Cooperation in Greater Europe. Electronic resource – RIAC Website (russiancouncil.ru)*
6. *The ELN-RIAC Special Report – Damage Assessment: EU-Russia Relations in Crisis*

## GREATER MIDDLE EAST

In 2017, the RIAC research project on the Middle East was dynamically developing, which was largely determined by developments in the region. The Council maintained a productive dialogue with experts and politicians from the countries of the Greater Middle East, the European Union, the US, China, and other countries. The Council paid special attention to security issues and economic ties with the countries of the region.



In early August, RIAC hosted a meeting with representatives of the Turkish Asian Center for Strategic Studies (TASAM) and the Qatar Center for Strategic Security Studies focusing on ways to overcome the diplomatic crisis around Qatar.

RIAC developed active cooperation with expert centers from the Gulf countries. In September, the Council hosted a delegation from the King Faisal Center for Research and Islamic Studies (Saudi Arabia). The expert meeting and a joint press conference in TASS press center focused on the security challenges in the Gulf and prospects for a political settlement in Yemen. In November, RIAC representatives took part in the fourth Abu Dhabi Strategic Debate (UAE), organized by the Emirates Policy Center.

Within the framework of the dialogue with European partners on the issues of the Greater

Middle East, in April 2017, RIAC hosted a working seminar for Russian experts and representatives of the International Crisis Group (ICG) to discuss security and economic issues in the region. At the event the Council presented the working papers "Proposals on Building a Regional Security System in West Asia and North Africa." In July, the Council met up with partners from the European Council on Foreign Relations (ECFR) to discuss the stances of regional actors in Middle East conflicts and the attitude of Russia and the EU to ward the Syrian, Libyan, and Yemeni crises.

The Middle East track was one of the key issues discussed with American partners. In March, representatives of the Council took part in the fifth annual Sulaimani Forum of the American University of Iraq "Beyond DAESH." On July 19–21, Berlin hosted the third meeting of the "Middle East



Dialogue" group organized by the Washington Middle East Institute in partnership with the Near East South Asia Center for Strategic Studies at the U.S. Ministry of Defense. RIAC representatives also participated in the event.

Cooperation with Iranian partners was another important area of the Council's work. On March 14, 2017, the "Rossiya Segodnya" media center held a teleconference with the Institute for Iran–Eurasia Studies (IRAS, Tehran).

During the round table, RIAC and IRAS presented "Russia-Iran Partnership: an Overview and Prospects for the Future." This document was one of the first fundamental works jointly prepared by Russian and Iranian analytical centers. Opening remarks were made by Igor Ivanov, RIAC President, and Mehdi Sanai, Ambassador Extraordinary and Plenipotentiary of the Islamic Republic of Iran in the Russian Federation.

The Turkish track of RIAC work also received further development. The Council's experts prepared an analytical report on Russia-Turkey economic relations that was presented to the public at a round table at "Rossiya Segodnya" international news agency in March. Huseyin Dirioz, Ambassador of the Republic of Turkey to Russia, took part in the presentation. In September 2017, Moscow hosted the "Russia and Turkey: Security Challenges and Prospects for Cooperation" seminar organized by RIAC and the Center for Strategic Research of the Ministry of Foreign Affairs of the Republic of Turkey (SAM).

## PROJECTS

- Security System in the Middle East
- Russia-Iran Relations on the Modern Stage
- Russia-Turkey Relations: Bilateral Cooperation in the Regional Context

## PUBLICATIONS

1. *Ivanov I. (ed.) Russia–Iran Partnership: an Overview and Prospects for the Future / RIAC Reports. 2016. No. 29*
2. *Lukianov G., Mamedov R. Lybian Crisis: Resolution Prospects / Analytical Article. 2017. No. 15 (in Russian)*
3. *Makhmutov T., Mamedov R. and others. New Stage of Russia–Turkey Economic Relations / Masumova N., Starodubtsev I., Avatkov V., Likhachev V. / RIAC Reports. 2016. No. 28*
4. *Makhmutov T., Mamedov R. Proposals on Building a Regional Security System in West Asia and North Africa / RIAC Working Papers. 2017. No. 38*
5. *Serebrov S. Yemen Crisis: Causes, Threats and Resolution Scenarios / RIAC Policy Briefs. 2017. No. 14*
6. *Vasiliev D., Vasiliev A., Masumova N., Kulagin V. Russia–Turkey Relations on Modern Stage. Moscow.: RIAC, Russian State University for the Humanities, 2017 (in Russian)*

# EURASIAN INTEGRATION AND THE POST-SOVIET STATES

Eurasian economic integration was one of the key themes of RIAC work in 2017. The Council carried out a research project for the Eurasian Economic Commission (EEC) to study the expert network in EAEU states and a number of other foreign countries. RIAC provided recommendations for the Commission on improving cooperation with experts, think tanks, and universities.



On May 15-19, 2017, the Embassy of the Republic of Belarus in Russia hosted the third joint RIAC and EEC School on EAEU International Cooperation. Young experts from the EAEU member states, as well as from China, Hungary, Sweden, France, Thailand, India, the USA, Uzbekistan, and South Korea took part in the event.

One of the results of the work carried out by the Council was the publication of working papers and two policy briefs on Eurasian economic integration. The documents were presented to journalists, experts, and the general public at RIAC Urban Breakfast "Prospects for the Development of EAEU Project by 2025" at the Fyodor Dostoevsky Library. The Council also prepared learning and teaching materials titled "EAEU: the Space of Economic Integration," designed to help universities in Russia and neighboring countries with the development of educational programs on the topic of Eurasian economic integration. In

2017, two special expert columns on the EAEU were published on the RIAC website: "Economic Mosaic of Eurasia" and "Eurasian Chronicle."

The Central Asia track of RIAC activity was productively developing in 2017. On July 10, the Council held an expert meeting with Ambassador Peter Burian, Special Representative of the European Union for Central Asian Affairs. Earlier in April, Artem Dankov, the Associate Professor of Tomsk State University and RIAC expert, gave an open lecture "Central Asia: Dangerous Myths and Real Issues" in the Museum of Contemporary Russian History. In September, on the eve of the presidential elections in Kyrgyzstan, the RIAC website published an article "Central Asian Challenges for Russia" by one of the key candidates for the post of the head of the republic, Omurbek Babanov.



In early 2017, RIAC published an anthology "The Evolution of the Post-Soviet Space: the Past, the Present, and the Future." The publication includes 53 articles by Russian authors and experts from Armenia, Belarus, Kyrgyzstan, Ukraine, and other states of the former USSR.

The articles provide analysis of the main trends in the development of the post-Soviet states collectively and separately. The presentation of the book was held at a thematic round table at international news agency "Rossiya Segodnya" in February 2017.

Within the framework of the Russia-Georgia project, RIAC continued its cooperation with the International Centre of Conflict and Negotiation (ICCN) (Georgia) in preparing recommendations and measures to facilitate the normalization of bilateral relations. In May 2017, the fifth dialogue meeting for experts from Russia and Georgia, dedicated to migration and demographic issues in bilateral relations, took place in Moscow. The Human Security Division of the Federal Department of Foreign Affairs of the Swiss Confederation provided support for the event.

In June 2017, RIAC hosted a meeting of Russia-Belarus expert club in order to develop research on the European part of the post-Soviet space. The event was opened by Grigory Rapota, the State Secretary of the Union State of Russia and Belarus and RIAC member, Nikolai Efimovich, Chair of the TV and Radio Broadcasting Organization of the Union State of Russia and Belarus, member of the of the Editorial Council of "Souznoe Veche" newspaper, and Sergey Strelchenko, Executive Secretary of the Union State Parliamentary Assembly.

RIAC paid special attention to Ukrainian issues. In September, the Council held a round table in the "Rossiya Segodnya" press center, dedicated to the analysis of the prospects for the deployment of an international peacekeeping mission in the east of Ukraine. A number of articles on the Ukrainian crisis were published on the RIAC website.

## PROJECTS

- Eurasian Economic Integration: Effective Ways of Expert Cooperation
- Political and Economic Dynamics in the Countries of Central Asia
- Russia and Georgia: Ways to Solve Problems in Bilateral Relations
- Vectors of Development of Eastern European Countries: Challenges for Russia
- New Eastern Europe: Analysis of the Situation and Strategic Position of Russia in Central and Eastern Europe, the Baltic, and European Part of the Post-Soviet Space

## PUBLICATIONS

1. *Alekseenkova E., Morozov V. and others. Prospects for EAEU Project Development by 2025 / Glotova I., Devyatkov A., Osinina A., Pak Ye., Starostin A., Yun S. / RIAC Working Papers. 2017 (Special Issue)*
2. *Efremov A. Jurisdictional Competition in the Eurasian Economic Union / RIAC Policy Briefs. 2017. No. 15*
3. *Evolution of Post-Soviet Space: the Past, the Present, and the Future. Anthology. Moscow: RIAC, 2017 (in Russian)*
4. *Katona V. Oil and Gas of Kaspian Region between Europe and Asia / RIAC Working Papers. 2017. No. 39*
5. *Kuzmina E. Eurasian Economic Union by 2025: prospects for development / RIAC Working Paper. 2017. Special Issue*
6. *Lapenko M. EAEU: Economic Integration Space / RIAC Teaching Materials 2017. No. 6 (in Russian)*



## EAST ASIA

Russia's interaction with regional and external players in the Asia Pacific has traditionally been in the focus of RIAC attention. In 2017, this area of work for RIAC was characterized by a high intensity of bilateral and multilateral cooperation on a number of key issues on the regional agenda.

One of the main events for the Council during the past year was the Third International Conference "Russia and China: Taking on a New Quality of Bilateral Relations", which took place in Moscow on May 29–30. The event was organized by the Russian International Affairs Council in cooperation with the Russia–China Friendship Association and CREON Energy. General Partners of the Conference were PJSC "Transneft", PJSC "Rosseti", and the Fund for Infrastructure and Educational Programs.

The tradition of holding annual conference has already become an integral part of the Russian–Chinese dialogue. In 2017, over 700 people took part in the event over the course of two days, and speeches were delivered by more than 80 experts,

including representatives from the leadership of Russian federal ministries and agencies and international organizations, heads of the border regions, and prominent members of the expert community and business circles in Russia, China and several partner countries. The Conference was attended by more than 70 representatives of Russian, Chinese and other foreign media.

Welcoming speeches were made by Chair of the Council of the Federation of the Federal Assembly of the Russian Federation Valentina Matvienko; President of the Russian International Affairs Council and Minister of Foreign Affairs of the Russian Federation from 1998 to 2004 Igor Ivanov; President of the Shanghai Academy of Social Sciences and member of the National People's

Congress Wang Zhan; Ambassador Extraordinary and Plenipotentiary of the Republic of China to the Russian Federation Li Hui; Chairman of the Russia–China Friendship Association and Member of the Council of the Federation of the Federal Assembly of the Russian Federation Dmitry Mezentsev; representative of the Chinese People’s Association for Friendship with Foreign Countries and the China–Russia Friendship Association Jingwu Song; and Director General of PJSC “Rosseti” Oleg Budargin.

The expert meeting with the Dean of the Institute of Modern International Relations, Tsinghua University, the Chair of the Board of the Carnegie-Tsinghua Center for Global Policy, the Secretary-General of the World Peace Forum, the Vice-Chair of the China Association of International Relations Studies, Professor Yan Xuetong, was among other major events of the Council in the Chinese area of studies. At the event Professor Yan made a keynote speech on "Challenges to the Current World Order".

Also in November 2017, the Council held a club meeting with the Ambassador Extraordinary and Plenipotentiary of the People's Republic of China to the Russian Federation, Li Hui. The key topic of the meeting was Russia-China relations in the context of the results of the 19th National Congress of the Communist Party of China.

Developing the project "Russia and Japan: How to Solve Problems in Bilateral Relations", RIAC held a number of meetings with representatives of the Japanese expert community: Senior Research Fellow at the National Institute for Defense Studies (NIDS) of the Ministry of Defense of Japan and Research Fellow of Tokyo Foundation

Michito Tsuruoka, University of Keio Professor Yuichi Hosoya, Hosei University Professor Satoru Mori, Kanagawa University Assistant Professor Ryo Sahashi, and Senior Research Fellow at the National Institute for Defense Studies Masafumi Iida.

Issues of interaction between Russia and Japan in the APR were also discussed in a multilateral format. In March 2017, RIAC hosted a round table in the form of a trilateral expert dialogue "Russia-Japan-U.S.". The event gathered representatives of the Tokyo Foundation, Japan Bank for International Cooperation (JBIC) in Moscow, National Committee on American Foreign Policy, Kissinger Associates, Inc., the Center for Strategic and International Studies, the Rebuild Japan Initiative Foundation, the Center for Contemporary Korea Studies of the University of Keio, the Korea Society Center, and Columbia University.

Within the Korean area of work, the Council paid considerable attention to analyzing possible ways of resolving the escalating crisis over the DPRK nuclear program. A number of articles on Korean issues were published on the RIAC website. In October 2017, the Council hosted two open thematic discussions in the form of webinars with the participation of Russian and American experts.

## PROJECTS

- Russia and the Asia-Pacific: Conceptual Basis for Security and Development Policy
- East Asia: Russia’s Foreign Policy Priorities
- Russia and China: Partnership in the Context of Security Challenges and Development in the Asia-Pacific
- Russia and the Republic of Korea: an Outlook for Bilateral Relations
- Russia and Japan: How to Solve Problems in Bilateral Relations

## PUBLICATIONS

1. *Luzyanin S., Zhao H. Russian–Chinese Dialogue: The 2017 Model / RIAC Reports. 2017. No. 33*
2. *Third International Conference “Russia and China: Taking on a New Quality of Bilateral Relations” / Event Summary 2017. No. 2 (in Russian)*



## SOUTH ASIA

2017 became a landmark Year for the South Asian direction of RIAC work. In the year of the 70th anniversary of Russia-India relations, the Council reached a new level of cooperation with the leading Indian expert-analytical centers Vivekananda International Foundation (VIF), the Indian Council of World Affairs (ICWA) and the Indian Council on Global Relations "Gateway House".

On March 30-31, 2017, New Delhi hosted a joint RIAC and VIF conference "70th Anniversary of Diplomatic Relations between Russia and India. Bilateral Dialogue on the Way Forward". The RIAC delegation was headed by Andrey Kortunov, RIAC Director General. Leading Russian and Indian experts on international affairs, military experts, and diplomats discussed the issues of bilateral relations, including opportunities for developing military and technical cooperation between Russia and India, Russia-India trade and investment ties, and cooperation between the two countries on a wide range of issues on the global and regional agenda.

The result of RIAC and VIF cooperation was a joint analytical report "70th Anniversary of Russia-India Relations: New Horizons of Privileged Partnership". The document intended to open

a broad expert discussion on the prospects for the development of relations between the two countries, as well as the measures needed to further improve and enhance the effectiveness of these relations. The presentation of the report took place in October at the Embassy of India in Moscow. The participants of the event were greeted by Pankaj Saran, Ambassador Extraordinary and Plenipotentiary of India to Russia.

In cooperation with Gateway House, an Indian expert-analytical center, RIAC prepared a policy brief "Russia – India Energy Cooperation: Trade, Joint Projects, and New Areas", in which experts from the two countries analyze the potential for using new formats of cooperation and develop recommendations on promoting cooperation between Russia and India in the energy sector.



The International Conference “Strategic Visions of Russia-India Relations and Changes in the World Order”, organized by RIAC and ICWA, was held on October 12-13, 2017, and was a significant event of the Council's work in the South Asian direction.

In two days the event was attended by over 120 representatives of Russian and Indian state bodies, business circles, expert communities, and media. A distinguishing feature of the Conference was the high representation of the Indian delegation, which included 15 diplomats and experts from the leading analytical centers of India. The event was also attended by representatives of the Indian community in Russia.

The agenda of the Conference included topics such as cooperation between Russia and India in global governance, multilateral organizations and infrastructure initiatives, regional security, and relations with neighboring countries and countries of the West, as well as Russia-India economic, military-technical, and humanitarian ties.

The welcoming speech at the opening of the Conference was given by Igor Ivanov, RIAC President and Russian Minister of Foreign Affairs (1998-2004), Igor Morgulov, Deputy Foreign Minister, Pankaj Saran, Ambassador Extraordinary and Plenipotentiary of India to Russia, and Nalin Suri, ICWA Director-General.

The results of the Conference and the prospects for deepening Russia-India partnership were discussed at a RIAC Urban Breakfast held in October in the Fyodor Dostoevsky Library.



## PROJECTS

- South Asia: Opportunities and Challenges for Russia
- Russia and Vietnam: Limits and Opportunities of Bilateral Relations

## PUBLICATIONS

1. *Trubnikov V., Kortunov A. and others. 70th Anniversary of Russia-India Relations: New Horizons of Privileged Partnership / Popadyuk O., Denisov I., Sekhon H., Sibal K., Shukla P.P., Filippova L., Kuzmina K. / RIAC Reports. 2017. No. 34*
2. *Shikin V., Bhandari A. Russia – India Energy Cooperation: Trade, Joint Projects, and New Areas / RIAC Policy Briefs. 2017. No. 13*





## THE ARCTIC

**The launch of cooperation with JSC Roskartografiya marked a landmark for the Arctic direction of RIAC's work. The Council participated in the creation of the National Atlas of Russia ("International Cooperation in the Arctic" section).**

On March 21, 2017, RIAC hosted an expert discussion called "Science Diplomacy: US–Russia Cooperation in the Arctic." Paul Berkman, Professor of Practice in Science Diplomacy at the Fletcher School of Law and Diplomacy at Tufts University and Director of a US-Russia Relations Project supported by the Carnegie Corporation (USA), made a speech focusing on the role of scientific diplomacy in international cooperation and the future of the Arctic region in a changing world.

Within the framework of the Third International Conference "Russia and China: Taking on a New Quality of Bilateral Relations," held on May 29-30, a separate expert session, "The Arctic as a Prospective Area of Russia–China Interaction", was devoted to the issue to discuss the prospects of cooperation between the countries in the region, including the Northern Sea Route. The session was

co-organized by Ocean University of China (OUC) and St. Petersburg State University.

In September 2017, RIAC held a round table "Changing Dynamics in Maritime Security Hotspots: the South China Sea and the Arctic."

Ian J. Storey, Senior Fellow at ISEAS-Yusof Ishak Institute and Editor-in-Chief of Contemporary Southeast Asia, presented a keynote speech at the round table. The participants discussed territorial disputes in Southeast Asia, maritime delimitation in the Arctic, and the role of the maritime law in dispute settlement, as well as U.S. policy and Russia's interests in the Arctic and in the South China Sea.



In 2017, RIAC published two studying and teaching materials on the problems of the Arctic region. A long-read on energy resources in the Arctic is published on the RIAC website.

## PROJECTS

- International Cooperation in the Arctic

## PUBLICATIONS

1. *Goldin V., Sokolova F., Panikar M. International Relations in the Arctic / RIAC Studuing and Teaching Materials. 2017. No. 5 (in Russian)*
2. *Maksimova D. Problems and Prospects for Arctic Region Development / RIAC Studuing and Teaching Materials. 2017. No. 4 (in Russian)*

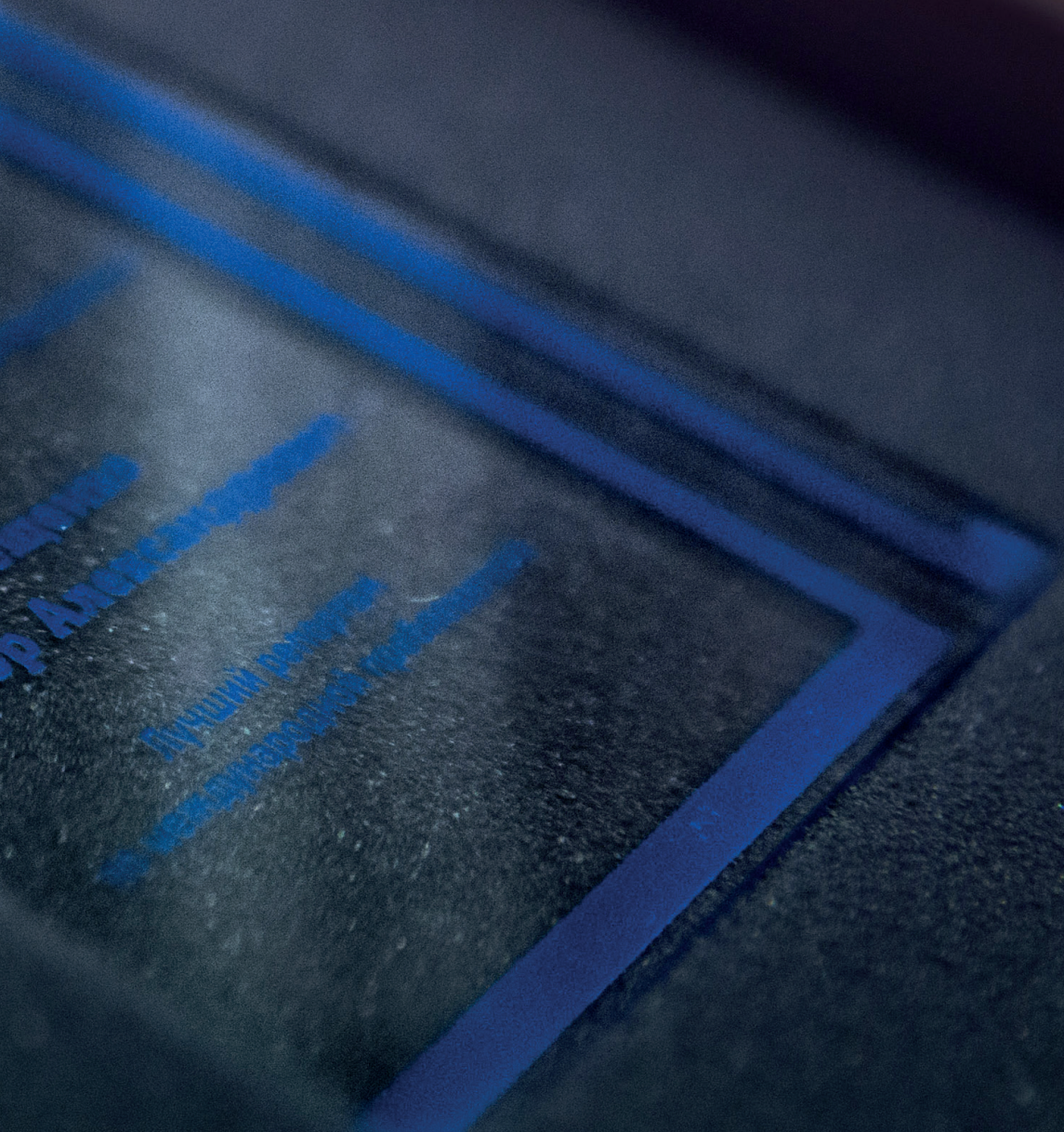








# PROJECTS BY RESEARCH AREA





## CYBERSECURITY AND INTERNATIONAL RELATIONS

**In 2017, the Russian International Affairs Council continued cooperation with the EastWest Institute (EWI). Within the framework of a joint project between two think tanks, Russian and American experts met up regularly at various venues to discuss cooperation in the field of information security and countering cyber threats.**

In March, RIAC representatives took part in the VII Global Cyberspace Cooperation Summit organized by the EastWest Institute in Berkeley.

Over 150 representatives of government structures (U.S. Department of State, U.S. Treasury, FBI), UN special commissions, business (Microsoft, Huawei, etc.), universities, and research institutes from different countries, including China, India, Russia, Singapore, and Holland took part in the event.

In the spring of 2017 the first joint RIAC and EWI policy brief "Suggestions on Russia-U.S. Cooperation in Cybersecurity" was published. The document highlighted a number of challenges and issues in the cybersecurity sphere, as well as proposals for their solution to improve Russia-US cooperation in cyberspace. The presentation of the policy brief was held on May 16, 2017, in London at a closed meeting on cooperation between Russia and the US in the field of cybersecurity, organized by EWI and RIAC. The presentation of the Russian version of the policy brief was held in November at RIAC Urban Breakfast.

Cybersecurity issues are also being addressed in other council projects. Sections on relevant topics were included in the joint reports by RIAC and the American CSIS and the British RUSI.





RIAC acted as an information partner for the CyberCrimeCon 17th annual cyber security conference, organized in October by one of the leading international companies on prevention and investigation of cybercrime and fraud using the high-tech Group-IB. The event was held in the ZIL cultural center and the Council had an exhibition stand, where everyone could get acquainted with the latest RIAC publications.

In October 2017, representatives of the Council took part in the special session "Analyzing and Managing Change in the International Order: Russian, American and European Perspectives" at University Consortium's 2nd Annual Conference in Washington DC, USA.

## PROJECTS

- Information Security, Responding to Cyberthreats, Using the Internet to Protect Russian National Interests on the World Arena
- Russia-U.S. Cybersecurity Dialog
- Russia's International Science and Technology Cooperation

## PUBLICATIONS

*McConnell B., Sharikov P., Smekalova M. Suggestions on Russia-US Cooperation in Cybersecurity / RIAC Policy Briefs. 2017. No. 11*





## MIGRATION

**The Russian International Affairs Council is further developing its analytical work on the issues of international migration processes. In 2017, the Council significantly expanded its network of partners for the migration project.**

The result of the joint RIAC and Center for Strategic Development (CSD) work, the special analytical report "Proposals for Russia's Migration Strategy through 2035", was published in September 2017. The publication of the document was preceded by a series of expert meetings with the experts on migration issues from Russian Presidential Academy of National Economy and Public Administration (RANEPA), Lomonosov Moscow State University (MSU), the Higher School of Economics (HSE), the Centre for Migration Studies, the Moscow office of the International Organization for Migration, the Institute for the Commonwealth of Independent States, the Centre for Social-Economic Demographic Studies at the Moscow State University of Psychology and Education, the Forum for Resettlement Organizations, the RAS Institute for State Economic Forecasting, the RAS Institute of World Economy and International Relations (IMEMO),

and the "Migration XXI century" Fund.

Migration issues were also reflected in the RIAC working papers "Prospects for the EAEU Project Development by 2025", and in an article by Alexey Starostin, Head of the Institute of Social and Political Sciences at Ural Federal University, focusing on the freedom of movement for labor resources within the framework of the Eurasian Economic Union (EAEU).

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On September 21-22, 2017, Moscow hosted the 3rd International Conference "Managing Migrant Integration: The European and Russian Contexts" organized by the Russian International Affairs Council (RIAC) and the Russian Presidential Academy of National Economy and Public



## Administration (RANEPA), in cooperation with the International Committee of the Red Cross (ICRC).

The conference was attended by over 100 leading Russian and foreign experts on migration, human capital and security, as well as representatives of the Russian government, international organizations, and migrant communities, professional administrators and RIAC members.

Plenary session speakers included Vladimir Malakhov, Director of the Center for Theoretical and Applied Political Science at RANEPA; Sven-Olov Carlsson, Deputy Head of the Delegation of the European Union to Russia; Olga Kirillova, Head of the General Administration for Migration Issues at the Ministry of Internal Affairs of the Russian Federation; Oleg Malginov, Director of the Department for Relations with Compatriots Abroad at the Ministry of Foreign Affairs of the Russian Federation; and Magne Barth, Head of the delegation of the International Committee of the Red Cross (ICRC) in Russia, Belarus and Moldova. RIAC Director General Andrey Kortunov chaired the plenary session.

At the conference, RIAC and the Centre for Strategic Research (CSR) presented the joint report "Proposals for Russia's Migration Strategy Through 2025." The report was presented by RIAC Director

of Programs Ivan Timofeev, Head of the Foreign and Security Policy Department of the Centre for Strategic Research and RIAC expert Sergey Utkin, and RIAC expert and member of Global Migration Policy Associates (GMPA) Professor Irina Ivakhnyuk.

Before the Conference, the Council organized a lecture by Anastasia Kushleiko, Regional Adviser to International Committee of the Red Cross on Legal Issues, called "Humanitarian Challenges of the Present" at the Museum of Contemporary History of Russia.

## PROJECTS

- International Migration Processes: Trends, Challenges, Prospects

## PUBLICATIONS

*Ivakhnyuk I. Proposals for Russia's Migration Strategy through 2035 / RIAC Special Report (jointly with CSR). 2017*



# FORECASTING ACTIVITY

2017 was marked by a significant increase of RIAC forecasting activities. In July, jointly with Gazeta.ru, the Council launched the media project “World in 100 Years’ Time”. Within its framework, leading RIAC experts, scientists and cultural leaders discuss how different aspects of politics, the economy, and public life will look at the turn of the XXI and XXII centuries. Within the project, lectures on the future of strategic stability, the world order, the Middle East, China, and the Arctic have already been made.

The video lectures “World in 100 Years’ Time” logically continue the experimental RIAC forecasting project, the first stage of the project was completed with the release of the eponymous book. The book published by the Council was the first large-scale scientific attempt in the history of contemporary Russia to look into such a distant future.

In 2017, the project “RIAC Global Forecast” was also launched. The goal of the project is a critical analysis of key global and regional trends, as well as existing practices of forecasting and creating scenarios regarding world politics and international relations issues.





Based on RIAC projects and programs, the staff of the Council made a short-term forecast of dynamics on the international environment.

At the end of the year, the first report "RIAC Global Forecast 2018" came. It is assumed that the practice of publishing such analytical materials will be annual for the Council. In the future, RIAC plans to broaden the timeframe of its forecast work to the medium- and long-term.

On September 29, 2017, RIAC held a special session on "Methods of Studying Global Governance" within the framework of the XI Convention of the Russian International Studies Association (RISA).

The purpose of the session was to discuss methodological tools and analytical approaches to studying global changes and developing practical solutions for overcoming the crisis of global governance. Within the session, the speakers



reported on preliminary benchmark results of strategic forecasts made by Russian and foreign analytical centers. Following the results of the project, the analytical article "Approaches to Forecasting Global Processes" was prepared and published.

Also, a number of articles by leading RIAC experts focusing on the issues of new global order formation were published on RIAC website.



## PROJECTS

- Forecasting International Environment Dynamics
- World in 100 Years' Time Media Project
- Studying the New World Order

## PUBLICATIONS

RIAC Global Forecast 2018 / RIAC  
Reports. 2017. No. 35 (in Russian)



## EDUCATIONAL ACTIVITIES

**In 2017, RIAC significantly enhanced its educational activities. The Council initiated a number of projects for students, graduate students, journalists, and the general public.**

In February, RIAC launched a series of Urban Breakfasts "Urbi et Orbi" in the Fyodor Dostoevsky Library. Urban breakfast is an opportunity for listeners to learn more about pressing issues of international relations from leading experts and scientists in this area. The name of the series of breakfasts has a reference to the times of Ancient Rome, where all important announcements began with the words "Ūrbi et ōrbi". Likewise, RIAC experts raise the awareness of the metropolis residents on the essence of the processes taking place in the world and the role played by Moscow and Russia in them. In addition to lecture component, breakfasts provide an opportunity for the participants to ask questions to leading experts on international relations and to talk with them in informal setting.

In September 2017, the second Urban Breakfasts season began.

Since the launch of the RIAC breakfast series, 11 events were held covering various aspects and issues of international relations, including Russia's relations with Japan, China, the United States, India, the EAEU countries, and other topics.

Online media "Gazeta.ru" is an information partner of Urban Breakfasts "Urbi et Orbi".

In June, RIAC published an analytical article by Lawrence McDonnell, former BBC correspondent in Moscow, covering the phenomenon of Fake News and its impact on world politics. Developing further this issue, the Council held a public debate with the author of the article in the Fyodor Dostoevsky Library.



RIAC also develops cooperation with the Museum of Contemporary History of Russia (discussion platform "Tverskaya XXI"). In March-June 2017, the Council held a series of lectures in the Museum on the conflicts in the post-Soviet space, that aroused considerable interest both among specialists and ordinary listeners.

In autumn of the same year, RIAC launched a new cycle of lectures in the Museum under the general name "The Outlines of the New World Order", focusing on the main challenges of the modern system of international relations. "International Life" magazine was the information partner of the series of lectures.

Repeating its successful experience of 2016, in November-December 2017, RIAC took part in the XIX International Fair of Intellectual Literature Non/Fiction. During the five days of the Fair, the stand of the Council had more than 1,000 visitors who had an opportunity to familiarize themselves with RIAC publications and learn more about its work. In the framework of the fair the Council gave a presentation of the new works in its publishing program, its electronic resources, and media projects.

RIAC further extended the experience of conducting webinars on a wide range of issues in international relations. Such format allows RIAC website visitors to join the Council expert lectures, regardless of the city or country where they are. In addition, almost all public events of the Council are broadcast on the RIAC website.



## PROJECTS

- Urban Breakfasts Urbi et Orbi
- RIAC Lectures
- RIAC Webinars

## PUBLICATIONS

*McDonnell L. Lies, Spies and Big Data: How Fake News is Rewriting Political Landscape / RIAC Policy Briefs. 2017. No. 12*



# CONTEST OF JOURNALISTS

Contest of Young International Affairs Journalists has been conducted by RIAC since 2012 in cooperation with with the “International Affairs” journal and the Russian Union of Journalists with the support "Interfax" Information Agency and "Russia in Global Affairs" journal. Staff and freelance journalists of Russian printed and digital media aged up to 35 take part in the contest. For six years the Competition has proved to be one of the key tools for finding new talents in international journalism.

On February 1, 2017, RIAC hosted the award ceremony for the 5th Russian Contest of Young International Affairs Journalists. The works published in 2016 took part in the contest. In the course of the festive ceremony, the finalists of the Contest were awarded diplomas, and winners were awarded cash and memorable prizes.

In July, the 6th season of the Contest was launched. This time the contest will have media partners: information portal "Gazeta.ru" and "Expert" media holding. In addition, by the decision of the Organizing Committee of the Contest, the nomination "Multimedia" was replaced with "The Best Photo on International Issues".





**JURY CHAIR**

**Igor Ivanov** —  
President of the Russian  
International Affairs Council,  
Minister of Foreign Affairs  
of the Russian Federation  
from 1998 to 2004, RAS  
Corresponding Member

The winners of the 2016  
contest are as follows

**BEST ANALYTICAL  
ARTICLE ON  
INTERNATIONAL  
RELATIONS:**

**Mikhail Korostikov** —  
Under High Pressure of  
Co-development

**Aleksei Tokarev** —  
Border Issue: how the  
Anniversary of Minsk II is  
Celebrated in Minsk and  
Donetsk

**BEST INTERVIEW  
ON INTERNATIONAL  
RELATIONS:**

**Alexei Churikov** —  
Dilma Rousseff: I will not  
Give up!

**BEST REPORT ON  
INTERNATIONAL  
RELATIONS:**

**Victor Feschchenko** —  
Nation of Procrastination:  
Latvia, its Reforms and  
Hidden Creative Class

**NOVICE FOREIGN  
AFFAIRS JOURNALIST:**

**Natalia Konovalova** —  
Foreign Policy Game  
Theory

The Jury withheld the prize in  
Multimedia nomination  
in 2016.

**STATISTICAL DATA**

TOTAL  
NUMBER OF  
APPLICATIONS:

146

TOTAL NUMBER  
OF APPLICATIONS  
CONSIDERED:

105

OUT OF APPLICATIONS RECEIVED:

**MOSCOW**

41%  
(43 APPLICATIONS)

**SAINT PETERSBURG**

3,8%  
(4 APPLICATIONS)

APPLICATIONS WERE SUBMITTED FROM  
ARMENIA, BELGIUM, BULGARIA, CZECH REPUBLIC,  
KAZAKHSTAN, FRANCE, UKRAINE, AND THE U.S.

**FEMALE**

48%  
(IN 2015 – 56%)

**MALE**

52%  
(IN 2015 – 44%)

**AVERAGE AGE OF PARTICIPANTS —  
27 YEARS (THE YOUNGEST APPLICANT  
WHOSE APPLICATION WAS CONSIDERED  
WAS 19 AT THE TIME OF THE CONTEST).**

# EDUCATIONAL PROJECTS

In 2017, RIAC work on the promotion of Russian universities abroad entered a new phase. In April, RIAC published the report "Web Internationalization: Russian Universities". The document is the result of a new stage in the study of the English-language Internet resources of Russian universities and is a follow-up to the basic RIAC report "Digital Internationalization: English-Language Web Resources of Russian Universities", which was published in 2015.

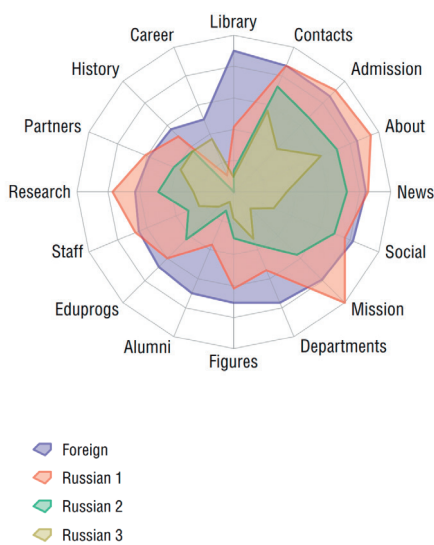
In June 2017, a RIAC team conducted a two-day training session for participants of the seminar "Web Internationalization: Internet Promotion of Russian Universities Abroad", organized by the Higher School of Economics and the Ural Federal University named after the First President of Russia Boris Yeltsin. As part of the training, the organizers provided a detailed analysis of the websites of a number of universities, followed by case studies and discussion on best practices and recommendations for the development of electronic resources.

An important result of the joint RIAC and Venice International University project "Globalization 2.0: New Approaches to Teaching and Research" was the publication of a compendium of Russian and Italian bachelor's, master's, and doctoral curricula and courses on globalization issues in July 2017. The book "Globalization 2.0: New Approaches to Teaching and Research" is designed for researchers,

experts, teaching staff, university students, and all those who are interested in the problems of globalization at the present stage.

On September 18, 2017, within the framework of the "Global Science" program, RIAC held an open webinar with Natalie Reid, an American expert on academic writing. Over the course of the webinar Natalie Reid briefly highlighted the main problems the Russian scientists face when publishing their works in highly-cited foreign scientific journals. The "Global Science" program has existed at RIAC since 2012 and is designed to promote the development of English academic writing skills among Russian scientists in the humanitarian sciences. Four participants of the program have already published their articles in foreign peer-reviewed academic journals.

RIAC continued the practice of holding thematic schools, which has already become an important component of the Council's brand.



The Rating of the English-language Internet Resources of Russian universities in 2015-2016

University	Rating			Position		
	2016	2015	Dynamics	2016	2015	Dynamics
Higher School of Economics (HSE)	92	88	+4	1	1	=
Saint Petersburg National Research University of Information Technologies, Mechanics, and Optics (ITMO University)	85	75	+10	2	2	=
National Research Tomsk State University (TSU)	78	52	+26	3	10	+7
Skolkovo Institute of Science and Technology (SKOLTECH)	72	66	+6	4	3	-1
Peter the Great St. Petersburg Polytechnic University	71	64	+7	5	4	-1
Moscow Institute of Physics and Technology (MIPT)	66	54	+12	6	8	+2
Far Eastern Federal University (FEFU)	65	49	+16	7	11	+4
National Research Tomsk Polytechnic University (TPU)	63	58	+5	8	6	-2



Intensive educational programs, designed on the basis of experience gained by the Council working with young experts, attract the attention of leading educational institutions, relevant Russian ministries and departments, and international organizations.

In May 2017, RIAC and the Eurasian Economic Commission (EEC) held the Summer School "The Eurasian Economic Union International Cooperation". This event became the third school held jointly by RIAC and EEC. The school was held in the international format — young researchers, experts, and journalists from the countries of the Eurasian Economic Union, as well as from China, India, South Korea, France, Sweden, the United States, and Uzbekistan took part in the event.

At the end of 2017 a specialized educational section with a list of open educational online courses on international relations was launched on RIAC website. The section contains complete information about RIAC educational projects: schools, webinars, teaching materials, and provides interactive services for scientific papers peer-review.

RIAC was developing the system of internships for students of Russian and foreign universities. In 2017, the Council had 55 interns, one third of whom came from foreign countries (Bulgaria, Italy, China, Serbia, Bosnia, USA, Sweden, France, Japan). It is due to the internships in the Council that the novice experts have the opportunity to independently form an understanding of the possibilities and potential of Russian official and public diplomacy. RIAC has developed a special educational program for interns that includes lectures by managers and work on a joint project.

In 2017, RIAC published teaching materials, prepared by the winners of the online courses competition on international relations held in late 2016. The goal of this project was to search for "new names" among teachers and international scholars working in Russian universities, and give substance to the RIAC educational portal.

## PROJECTS

- Digital Internationalization of Russian Universities
- Globalization 2.0: New Approaches to Research, Teaching, and Learning
- Promotion of Russian Exporters in the Internet Abroad
- RIAC Website Educational Section
- Global Science
- RIAC Schools
- RIAC Internships

## PUBLICATIONS

1. *Burlinova N. Public Diplomat Course/RIAC Teaching Materials. 2017. No. 3 (in Russian)*
2. *Goldin V., Sokolova F., Panikar M. International Relations in the Arctic/ RIAC Teaching Materials. 2017. No. 5 (in Russian)*
3. *Globalisation 2.0: new approaches to teaching and research. M., 2017*
4. *Deriglazova L. Social Europe and EU Social Policy / RIAC Teaching Materials. 2017. No. 7 (in Russian)*
5. *Lapenko M. EAEU: Economic Integration Space / RIAC Teaching Materials 2017. No. 6 (in Russian)*
6. *Maksimova D. Problems and Prospects for Arctic Region Development/ RIAC Teaching Materials. 2017. No. 4 (in Russian)*
7. *Pavelyeva E. International Legal Cooperation on Humanitarian Issues / RIAC Teaching Materials. 2017. No. 8 (in Russian)*
8. *Timofeev I., Kuznetsova A. Web Internationalization of Russian Universities (2016–2017) / RIAC Reports. 2017. No. 31*

## 03

## RIAC IN THE MEDIA

In 2017, RIAC media activity significantly increased as the Council was recognized as a reliable source of information on international relations and Russia's foreign policy. RIAC regularly organizes round table discussions and press conferences with Council's partners and experts at the press center of the International News Agency "Rossiya Segodnya."

RIAC's citation grew significantly. In 2017, 4,570 references to the Council were detected in the media, which is more than 40% higher than in 2016. One must note the increase in the number of news items focusing directly on RIAC activities.

The Council has established stable partner relations with a number of leading Russian Internet media. In 2017, joint projects were launched with Gazeta.ru (the series of video lectures "The World in a 100 Years' Time," Urban Breakfasts "Urbi et Orbi"), "Expert.Online" ("International Expertise. Together with RIAC"), "International Life" magazine (series of lectures "The Outlines of the New World Order"). Analytical reports and articles by RIAC experts were published in "Kommersant," "Nezavisimaya Gazeta," "Rossiyskaya Gazeta," "RBK," and "The Moscow Times." The Council successfully cooperated with the leading Russian news agencies: International News Agency "Rossiya Segodnya," the "ITAR-TASS" News Agency, "Interfax," and "Sputnik." RIAC experts regularly comment on the foreign policy agenda on all major television channels in Russia.



08.08.2017 21:31

Рубрика: Власть

## В поисках общего дома

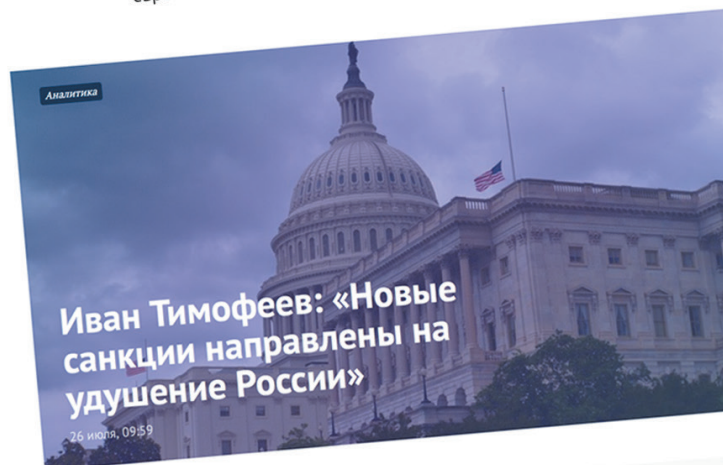
Как России и Европе сосуществовать в условиях меняющейся геометрии мира

Текст: Игорь Иванов (президент Российского совета по международным делам (РСМД), министр иностранных дел России (1998—2004 гг.))

Российская газета - Федеральный выпуск №7341 (175)

Введенные Вашингтоном **антироссийские санкции** беспрецедентны, а заложенный в них разрушительный потенциал может иметь серьезные негативные последствия, далеко выходящие за рамки отношений между Россией и США. Эти санкции, независимо от того, какими будут их экономические последствия для России и других государств, ставят фундаментальный вопрос о том, какими будут или какими должны быть отношения в треугольнике "Россия-Европа-США" в нарождающейся на наших глазах новой конфигурации мира.

Еще совсем недавно было модно в очередной раз "хоронить" Европу. Таких предсказателей и на Западе, и в России хватало. Действительно, события последних лет могли породить впечатление, что закат некогда процветающего континента не за горами. Нескончаемые потоки беженцев, череда террористических актов в европейских городах, затяжные экономические проблемы в Греции, заставившие усомниться в прочности европейской финансовой системы, неожиданное решение Великобритании выйти из Европейского союза, грозные заявления Дональда Трампа о том, что Европа должна в будущем больше полагаться на собственные силы, поднявшаяся волна популизма в ведущих европейских странах - все это давало основания говорить о глубоком системном кризисе "европейского проекта".



## Сила в постправде

РСМД представил доклад о феномене «постправды»  
Александр Атасунов 22.06.2017, 08:31



После победы на выборах США Дональда Трампа профессиональное сообщество взяло на вооружение мантру о digital-революции, результатом которой и стал триумф человека, против которого выступили все традиционные медиа. До сих пор в России и в мире появляются экспертные доклады, посвященные феномену «постправды» — термину, признанному словом 2016 года оксфордским словарем и fake-news-реальности.





**Андрей Кортунов**

ЕСПЧ не стал пересматривать решение

«стабильный»	rbc.ru	ЕСПЧ не стал пер	Русал РДР 40	EUR ЦБ 69,68	+1,35%
АДРОСА	80,83	-0,33%			

**подробно**

## О Северной Корее — без фатализма



Сегодня весь мир следит за драматическими событиями, разворачивающимися вокруг Северной Кореи. Политики и эксперты, журналисты и дипломаты все с большей тревогой говорят о возможных катастрофических последствиях нынешнего кризиса — и не только для Корейского полуострова, но и для системы мировой политики в целом. Многочисленные заявления и комментарии оставляют гнетущее ощущение безнадежности, полного тупика в попытках хоть как-то решить проблему.

С одной стороны, вроде бы все — за исключением разве что самых безответственных американских «астробов» — хорошо понимают, что военного решения эта проблема не имеет. С другой стороны, никак не удается запустить переговорный механизм, который позволил бы перевести решение проблемы в русло политического диалога. Отдельные инициативы выдвигаются, но они пока не могут сбить накал напряженности.

Доклад: нынешняя модель отношений России и Индии практически себя исчерпала



## Президент РСМД: выступление Путина на "Валдае" было откровенным по самым острым вопросам

Игорь Иванов также обратил внимание, что президент высказался за готовность Москвы решать накопившиеся противоречия с другими странами

ПОЛИТИКА, 29 МАЯ, 20:41 👁 18 144

**Как изменятся роли  
Китая и России при  
реализации проектов  
Шелкового пути**

Чиновники и эксперты обсудили на конференции в Москве участие России в китайских проектах. Экономическая интеграция и сотрудничество в сфере безопасности будут развиваться, однако эксперты указывают, что интересы Пекина и Москвы могут вступить в противоречия



Международная экспертиза. Совместно с РСМД



Международная экспертиза с РСМД:  
**Турция – США: крутое пике**

## Турция – США: крутое пике

## PERCHÉ NOI RUSSI NON RIUSCIAMO A CAPIRCI CON GLI AMERICANI



## Смерть в песках



04

RIAC WEBSITE

RUSSIANCOUNCIL.RU

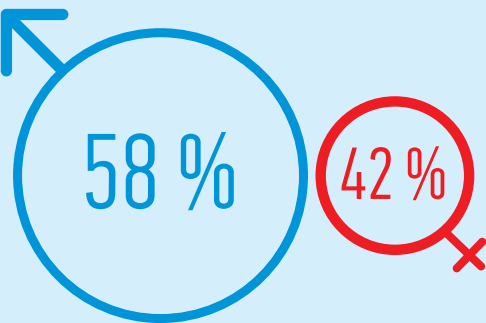
MONTHLY VISITOR STATISTICS  
IN 2017:

153 000  
PEOPLE

The RIAC website is one of the world's leading professional Internet resources in the area of international relations based on the number of readers in 2017. Every day, up to ten analytical articles and comments on pressing issues in global politics and economy are published in Russian and English.

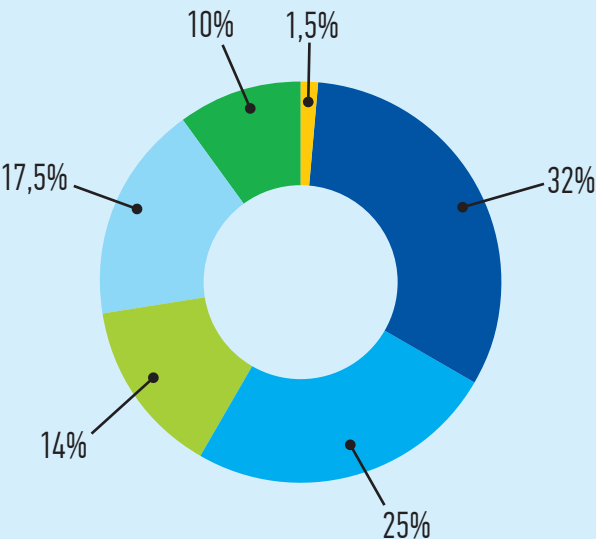
In 2017, the first steps were taken to turn the website into a service platform for international professional community: the design and principles of organizing information on the website were updated, interactive services for researchers, teachers, and students were launched, and the option to personalize content for regular users of the website became available.

DEMOGRAPHY



AGE

- < 18
- 18-24
- 25-34
- 35-44
- 45-54
- > 55



KEY TRAFFIC  
SOURCES



Search  
Engines

30 %



Type-in Traffic  
or Bookmarks

31 %



Social Media  
and Messengers

31 %



Other  
Websites

4 %

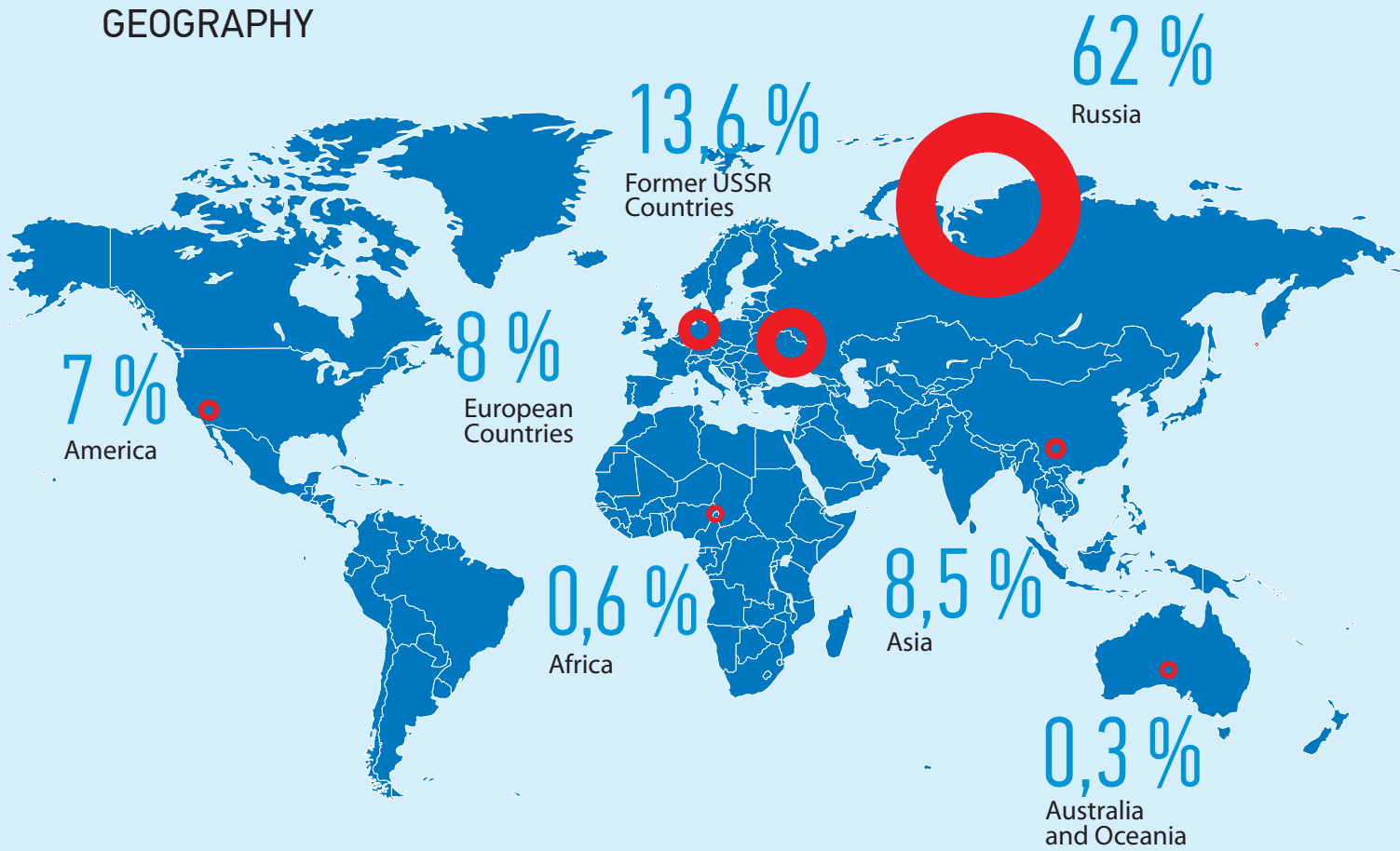


Other

4 %



GEOGRAPHY



TOP-10

COUNTRIES BY  
WEBSITE TRAFFIC

- |              |                 |
|--------------|-----------------|
| 1 Russia     | 6 China         |
| 2 USA        | 7 Belarus       |
| 3 Ukraine    | 8 Germany       |
| 4 France     | 9 Great Britain |
| 5 Kazakhstan | 10 Kyrgyzstan   |

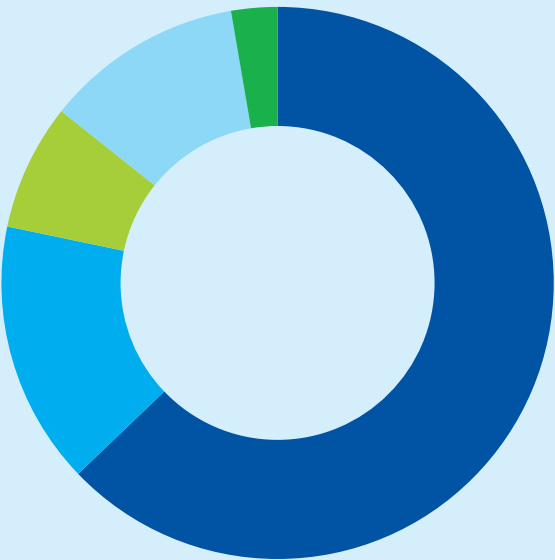
05

FINANCIAL STATEMENTS

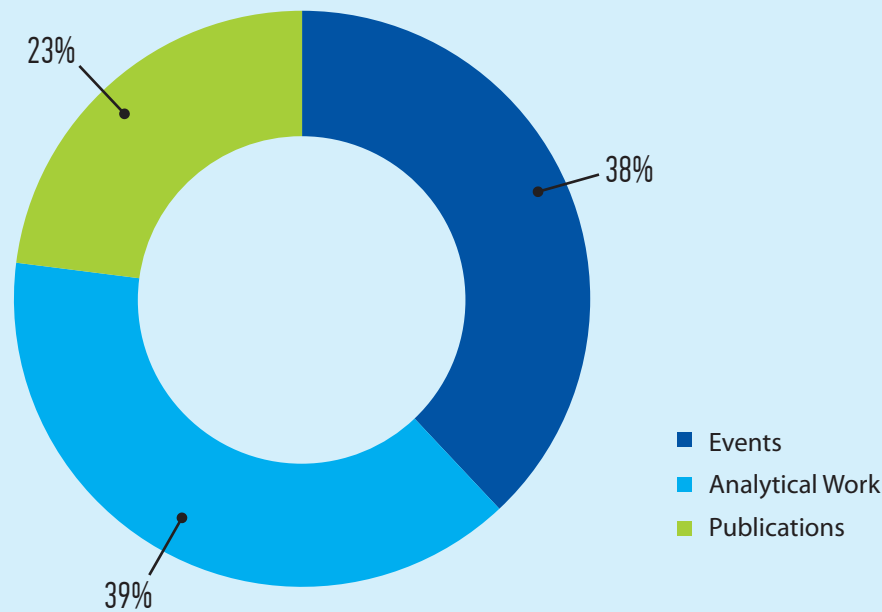
TOTAL BUDGET 2017

RUR 129,550 thousand

- Subsidies
- Employed Funds
- Membership Fees
- Commercial Activities
- Donations



PROGRAM EXPENSES BY AREA 2017







## RIAC IN SOCIAL MEDIA



[facebook.com/  
russiancouncil](https://facebook.com/russiancouncil)



[twitter.com/  
Russian\\_Council](https://twitter.com/Russian_Council)



[vk.com/  
russian\\_council](https://vk.com/russian_council)



[flickr.com/photos/  
russiancouncil](https://flickr.com/photos/russiancouncil)



[youtube.com/  
russiancouncilvideo](https://youtube.com/russiancouncilvideo)



[slideshare.net/  
RussianCouncil](https://slideshare.net/RussianCouncil)



[telegram.me/  
russiancouncil](https://telegram.me/russiancouncil)



[linkedin.com/company/russian-international-affairs-council/](https://linkedin.com/company/russian-international-affairs-council/)

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